

Merry Christmas



A Charlie Brown Christmas is a 1965 animated television special, and is the first TV special based on the comic strip Peanuts, written by Charles Schulz.

After the comic strip's debut in 1950, Peanuts had become a phenomenon worldwide by the mid-1960s. The special was commissioned and sponsored by The Coca-Cola Company, and was written over a period of several weeks, and produced on a shoestring budget in only six months.

A Charlie Brown Christmas received high ratings and acclaim from critics. It has since been honored with both an Emmy and a Peabody Award, and became an annual presentation in the United States, airing during the Christmas season every year since its debut.

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Did You Know?

The nation's first regularly scheduled air passenger service began operation between Grand Rapids and Detroit in 1926.



4 Critical Cyber Security Protections EVERY Business Must Have In Place NOW To Avoid Being Hacked

Did you know the average website is attacked 94 times every day? As cybercriminals become better equipped with more advanced technology, that number will increase. Small-business websites (and small businesses, in general) are the most at risk for attack. Small businesses are tempting targets because SMB websites are often a direct link to that SMB's network, where all kinds of goodies are stored, including sensitive business and customer data.

This is data cybercriminals want.

Cybercriminals and hackers can be aggressive when it comes to attempting to access your network and data. They use malware, ransomware, phishing scams, bot attacks and even direct attacks to get to your data. If you don't have protections in place against these kinds of incursions, you are putting your business in harm's way. There are many "barriers" you can put between your business and the bad guys, but there are four things you can do (and should do) **right now** to put yourself ahead of the curve. These will protect your business and protect your data.

1. Create A Culture Of Awareness.

Education is a powerful tool, and that is 100% true when it comes to cyber security. There are several steps you can take to create a culture of awareness. This includes employee cyber security training, along with ongoing education that keeps everyone in your organization informed about the latest threats and the latest ways to combat those threats.

Training helps your team identify threats and recognize when someone is trying to break into your network (such as through a phishing scam). Because cyber threats are constantly evolving, ongoing education will keep these threats top of *Continued on pg.2*

Continued from pg.1

mind, so as the threats change, your team is right there on the frontlines ready to take on whatever may be around the corner.

2. Monitor Threats 24/7. This is where partnering with an experienced IT services firm really comes in handy. Coming back to point #1, an IT services company can help you create that culture of awareness, but more than that, they can keep two eyes on your network 24/7. This way, if something or someone attempts to force their way into your network, they can stop it before it becomes a problem.

Even better, threat monitoring helps protect your team from more common types of attacks, such as malware or ransomware attacks. Should an employee accidentally click a harmful link or download a malicious program, it can be isolated before it takes hold and spreads.

3. Make Sure Protections Are Up-To-Date. Practically every piece of hardware and software you use needs to be updated at some point. When you don't update, you put yourself at serious risk. Hackers are constantly looking for vulnerabilities in the apps and devices you use. CRM software is a good example. This software connects your business with customers, and it can be used to store all kinds of information, from very basic contact information to very sensitive customer-specific data.

"You should have an IT handbook – a plan that spells out every detail of your IT protocol and cyber security strategies." Should a vulnerability be found, hackers won't waste any time attempting to exploit it. In response, the makers of that CRM software should send out a security patch. If you do not make the update (or have the update automatically installed), your risk increases significantly.

Again, working with an IT services firm or a managed services provider can help you address this minor – but very important – step. They can ensure everything under your roof is up-to-date and that you have all the latest protections.

4. Have A Plan. Every single person on your team should be on the same page. They should all change their passwords every 60–90 days. They should all be required to use secure passwords. They should know how to identify potential phishing scams. They should know who to call if the network or their devices go down for any reason. You should know exactly what to do if your on-site data becomes compromised in any way, whether it's due to malware, a natural disaster (flooding, fire, etc.) or hardware failure.

In short, you should have an IT handbook – a plan that spells out every detail of your IT protocol and cyber security strategies. This goes hand in hand with the three points we've already discussed: awareness, threat monitoring and keeping hardware and software updated. When you have a plan, you know **exactly** what to do when threats come your way. You're ready and aware.

Cyber threats are always going to be out there. There isn't anything you can do about that. But there are things you can do for yourself and your business to prepare for those threats. Put these four points into action, work with an IT services provider and give yourself the advantage over those who want to take advantage.

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Hidden Shopping Gems (that just may become traditions)

Everyone knows that Frankenmuth is the place for Christmas memories but there are a few little know places that turn Christmas shopping into a scene from a Hallmark Movie. Skip the malls this year and give Amazon a day off while you explore a fun filled day checking out these Holiday themed shopping experiences. You'll make memories that will turn into traditions.

Downtown Detroit Markets

Detroit has really pulled out all of the stops to put visitors in the holiday spirit! With retail, craft, food and other vendors located throughout the city, there's so much to see and do this holiday season in the city. In the heart of all Cadillac Square and Campus Martius Park. Inside Cadillac Square you'll find a charming market of 20 vendors, each in their own transparent and heated booth. At the center of this market is the Cadillac Lodge, a toasty getaway filled with plush couches, fireplaces, games and warm winter beverages and snacks! After shopping, take a spin around the rink at Campus Martius Park under the lights of the 60foot, Michigan-grown Norwegian spruce.

Canterbury Village

For over 20 year, Canterbury Village's Always Christmas store has been a holiday destination for many Michigan families. Most Michiganders have heard of Bronner's in Frankenmuth, but Always Christmas has been a well-kept secret among nearby towns. Go with family and friends for hours of fun, wandering multiple floors of Christmas décor. With no entry fee and tons to look at, Canterbury Village's Always Christmas will keep everyone in a jolly mood. When you are dizzy from shopping, take a walk around the village. During the Christmas season, Canterbury Village is decked out in twinkling lights, Santa Clauses and nativity scenes. A giant snow castle, life-size reindeer, fully decorated Christmas trees and carolers are all free to enjoy.

Ann Arbor's KindleFest

On the first Friday of December, visit Ann Arbor's Kerrytown District for KindleFest. The traditional market features local artisans, farmers and retailers selling holiday wares such as ornaments, toys and unique gifts. While you are browsing enjoy pretzels, bratwursts, roasted nuts, mulled wine and beer. The event takes place during Kerrytown's Midnight Madness with 40 local businesses staying open late for an evening of shopping and dining. Say "Hi" to Santa, listen to live music and revel in the holiday discounts and sales of participating stores.

The 2 Secrets To World-Class Service – It's Not What You Think

Nick Stoyer, Learning and Development Leader at Four Seasons Resort Orlando, revealed some secrets to world-class service. Nick was generous enough to stop off at our summit to share some secrets to success, and he and his firm agreed to allow us to share them with you.

How does the Four Seasons deliver world-class service across the globe? That was the central question. Below are some excerpts from the conversation. I hope you find the insights as powerful and as useful as we did.

Geoff: Four Seasons Hotels and Resorts is known as the gold standard for service worldwide. It has achieved more *Forbes* five-star ratings than any other hotel and resort brand in the world, among a long list of "best of" awards. The experience is unique, and it's consistently awesome. Any company in any industry can benefit from learning from your example. The question is, **"How do you do that?"**

Nick: Long before it was fashionable for CEOs to talk about doing good in the world and treating "stakeholders" (also known as "people") well, Four Seasons was practicing the Golden Rule: to treat others as you wish to be treated. Our founder, Issy Sharp, son of Polish immigrants, started Four Seasons in 1961 in Toronto. It seemed to him that if you wanted to build the best hospitality company in the world, you had to treat your colleagues and guests the best.

Geoff: Easier said than done.

Nick: For us, it's all about the people we hire, the way we develop them and the culture we build together. That's what we focus on in order to give





our guests the best possible experience. One of our guests said that she defines luxury as "the absence of worry." We thought it was brilliant, and we rolled it out as our definition of luxury. So, we need to hire the best people, develop them and give them a culture of support (alleviating them of worry as a team member), so they can do their best to free our guests from worry.

Geoff: Beyond developing and coaching people, what's the culture like at Four Seasons?

Nick: It's very positive, even in failure. We have this saying: "You either win or you learn something." Everything we do, we try to make it as fun and engaging as it can be. We innovate constantly. We are building microvideos of best practices. We constantly huddle and talk about if a guest or a colleague needs something special. That's the culture. It's one of overwhelming support and encouragement. This permits our folks to really focus on the guests, observe what they need and take action.

Geoff Smart is chairman and founder of ghSMART. Geoff is co-author, with his colleague Randy Street, of the New York Times best-selling book *Who: A Method For Hiring* and the author of the #1 Wall Street Journal best seller *Leadocracy: Hiring More Great Leaders (Like You) Into Government*. Geoff co-created the Topgrading brand of talent management. He is the founder of two 501(c)(3) not-for-profit organizations. SMARTKids Leadership ProgramTM provides 10 years of leadership tutoring, and the Leaders InitiativeTM seeks to deploy society's greatest leaders into government. Geoff earned a Bachelor of Arts in Economics with honors from Northwestern University and a Master's and Doctorate in Psychology from Claremont Graduate University.

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Rejuvenate Your E-mails, Sales And Revenue Streams

4 Strategies To Improve **E-mail Productivity**

As work situations have gone remote, e-mail has become even more vital for communication. So make sure your e-mail habits are good.

Rethink Your Subject Line. Tell the recipient as much as possible in as few words as manageable and make sure to let the recipient know if any action is needed on their part.

Establish Addressing Rules. It's annoying to be copied on an endless series of e-mail replies. Establish team rules about who needs to pay attention to which e-mails by properly utilizing the "To" and "CC" fields.

Use Caution When BCC-ing. Blind copying people on e-mails comes across as sneaky. Refrain from it as much as possible. Only use it for

bulk e-mails or when you want to politely drop someone from a chain they no longer need.

Don't Draw Things Out. If you can't resolve something in three emails or less, it's time to pick up the phone. Sometimes e-mail just doesn't work.

Sales Contest Ideas To Motivate Your Team

If you want to make more sales, you 📕 Top Ways To Identify New have to motivate your team to do so. Here are some ways to incentivize great work.

Raffle Prizes. Each salesperson receives raffle tickets for every sale or other objective they reach, and at the end of the month, you can hold a raffle for prizes.

Sales Madness. As you do with March Madness, set up a bracket for your sales staff. Whoever has the most sales at the end of a set window moves onto the next round, working their way toward a prize.

WWW.ANDERTOONS.COM "I've never heard of this Oz. And you say a wizard gave you

this diploma?"

Conversion Contest. This is a great way to give everyone the same opportunity to win, no matter their sales history. Distribute new leads evenly and reward the person who converts the most sales.

Slump-Buster Contest. When business is slow, challenge your team to contact old or existing customers to sell repeat or upgraded products.

Revenue Streams

There's more than one way to successfully generate revenue, and now is the time to get started exploring options.

Evaluate The Market And Cut

Costs. Recognizing how customer needs are shifting is especially useful during economic distress. Cutting costs is equally important because choosing which revenue stream to monetize should intersect with the services you provide.

Stay True To Yourself As Much As Possible. Don't stray too far

from your core business – focus on what you

do well and how you add value to your customers' lives. There's such a thing as overdiversifying.

Invest In Digital Updates And A

Diverse Team. Technology can help companies shift models to meet customer needs and generate revenue. Coupling that with a diverse workforce full of different perspectives can lead to winning ideas. Business Insider, Sept. 24, 2020